### KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY STATEMENT OF FINANCIAL POSITION AS AT SEPTEMBER 30, 2023

#### **ASSETS**

|   |       | Baht             |                   |                  |                  |  |  |
|---|-------|------------------|-------------------|------------------|------------------|--|--|
|   |       | Consolidated fin | ancial statements | Separate finan   | cial statements  |  |  |
|   |       | As at September  | As at December    | As at September  | As at December   |  |  |
|   | Notes | 30, 2023         | 31, 2022          | 30, 2023         | 31, 2022         |  |  |
| Current assets                            |       |                  |                   |                  |                  |  |  |
| Cash and cash equivalents                 | 5     | 38,461,373.61    | 73,992,077.71     | 38,192,052.38    | 73,698,784.51    |  |  |
| Trade and other current receivables       | 4, 6  | 158,883,712.62   | 243,987,645.64    | 152,243,269.93   | 238,994,162.27   |  |  |
| Current portion of receivables under      |       |                  |                   |                  |                  |  |  |
| finance lease contracts                   | 7     | 1,546,032.09     | 1,438,082.05      | 1,546,032.09     | 1,438,082.05     |  |  |
| Prepaid insurance premium                 |       | 56,443,929.25    | 58,281,644.59     | 56,443,929.25    | 58,281,644.59    |  |  |
| Inventories                               | 8     | 219,855,298.47   | 166,754,274.16    | 204,090,785.36   | 143,630,503.75   |  |  |
| Other current financial assets            | 9     | 40,231,823.29    | 116,061,835.75    | 40,231,823.29    | 116,061,835.75   |  |  |
| Withholding tax pending for the refund    | 17    | -                | 61,799,559.30     | -                | 61,799,559.30    |  |  |
| Other current assets                      |       | 21,384,015.25    | 16,260,606.56     | 20,101,766.12    | 15,220,169.02    |  |  |
| Total current assets                      |       | 536,806,184.58   | 738,575,725.76    | 512,849,658.42   | 709,124,741.24   |  |  |
| Non-current assets                        |       |                  |                   |                  |                  |  |  |
| Receivables under finance lease contracts | 7     | 18,646,262.92    | 19,817,854.54     | 18,646,262.92    | 19,817,854.54    |  |  |
| Fixed deposit using for guarantee         | 10    | 50,000,000.00    | 50,000,000.00     | 50,000,000.00    | 50,000,000.00    |  |  |
| Investment in subsidiary company          | 11    | -                | -                 | 48,812,300.00    | 48,812,300.00    |  |  |
| Assets-for-leases                         | 12    | 4,288,716,083.35 | 4,299,251,885.64  | 4,288,716,083.35 | 4,299,251,885.64 |  |  |
| Property, plant and equipment             | 13    | 166,912,988.67   | 168,382,783.82    | 2,161,617.72     | 2,272,878.81     |  |  |
| Right-of-use assets                       | 14    | 92,959,577.04    | 75,935,045.68     | 32,440,853.22    | 26,948,812.69    |  |  |
| Intangible assets                         | 15    | 14,378,794.23    | 14,720,478.30     | 13,429,695.26    | 13,500,576.66    |  |  |
| Deferred tax assets                       | 16    | 37,164,421.66    | 79,152,219.04     | 35,405,413.20    | 77,558,047.87    |  |  |
| Other non-current assets                  | 17    | 193,030,933.42   | 149,927,233.93    | 189,153,229.50   | 146,052,530.01   |  |  |
| Total non-current assets                  |       | 4,861,809,061.29 | 4,857,187,500.95  | 4,678,765,455.17 | 4,684,214,886.22 |  |  |
| Total assets                              |       | 5,398,615,245.87 | 5,595,763,226.71  | 5,191,615,113.59 | 5,393,339,627.46 |  |  |

### KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY STATEMENT OF FINANCIAL POSITION (CONT.) AS AT SEPTEMBER 30, 2023

#### **LIABILITIES AND SHAREHOLDERS' EQUITY**

Baht

|   |       | Bant             |                   |                  |                      |  |
|---|-------|------------------|-------------------|------------------|----------------------|--|
|   |       | Consolidated fin | ancial statements | Separate finan   | financial statements |  |
|   |       | As at September  | As at December    | As at September  | As at December       |  |
|   | Notes | 30, 2023         | 31, 2022          | 30, 2023         | 31, 2022             |  |
| Current liabilities                         |       |                  |                   |                  |                      |  |
| Overdrafts and short-term loans from        |       |                  |                   |                  |                      |  |
| financial institutions                      | 18    | 180,000,000.00   | -                 | 180,000,000.00   | -                    |  |
| Trade and other current payables            | 4     | 61,593,424.44    | 92,873,701.13     | 114,849,155.64   | 135,717,282.00       |  |
| Accounts payable-purchase assets for leases | 4     | 86,025,971.45    | 145,536,281.81    | 86,025,971.45    | 145,536,281.81       |  |
| Current portion                             |       |                  |                   |                  |                      |  |
| Long-term loans from financial institutions | 19    | 312,123,988.69   | 251,025,381.30    | 312,123,988.69   | 251,025,381.30       |  |
| Lease liabilities                           | 20    | 419,217,671.94   | 278,845,737.17    | 407,002,305.70   | 269,283,474.97       |  |
| Debentures                                  | 21    | -                | 799,778,496.72    | -                | 799,778,496.72       |  |
| Other current liabilities                   |       | 25,697,840.68    | 15,177,436.67     | 23,455,816.35    | 14,318,159.32        |  |
| Total current liabilities                   |       | 1,084,658,897.20 | 1,583,237,034.80  | 1,123,457,237.83 | 1,615,659,076.12     |  |
| Non-current liabilities                     |       |                  |                   |                  |                      |  |
| Long-term loans from financial institutions | 19    | 387,678,823.38   | 433,681,264.04    | 387,678,823.38   | 433,681,264.04       |  |
| Lease liabilities                           | 20    | 933,798,530.15   | 612,146,391.97    | 880,707,775.81   | 568,451,975.53       |  |
| Debentures                                  | 21    | 449,541,249.81   | 449,382,657.84    | 449,541,249.81   | 449,382,657.84       |  |
| Deposits for car lease from clients         |       | 160,295,862.24   | 160,877,202.62    | 160,295,862.24   | 160,877,202.62       |  |
| Provisions for employee benefit             | 22    | 29,812,243.16    | 27,609,883.12     | 26,555,443.16    | 24,760,868.63        |  |
| Total non-current liabilities               |       | 1,961,126,708.74 | 1,683,697,399.59  | 1,904,779,154.40 | 1,637,153,968.66     |  |
| Total liabilities                           |       | 3,045,785,605.94 | 3,266,934,434.39  | 3,028,236,392.23 | 3,252,813,044.78     |  |
|   |       |                  |                   |                  |                      |  |

### KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY STATEMENT OF FINANCIAL POSITION (CONT.)

#### AS AT SEPTEMBER 30, 2023

#### **LIABILITIES AND SHAREHOLDERS' EQUITY (CONT.)**

|       | Baht             |   |  |  |  |  |
|-------|------------------|---|--|--|--|--|
|       | Consolidated fin | ancial statements   | Separate finan   | cial statements  |  |  |
|       | As at September  | As at December  | As at September  | As at December   |  |  |
| Notes | 30, 2023         | 31, 2022  | 30, 2023   | 31, 2022   |  |  |
|       |                  |   |  |  |  |  |
|       |                  |   |  |  |  |  |
|       |                  |   |  |  |  |  |
|       | 250,000,000.00   | 250,000,000.00  | 250,000,000.00   | 250,000,000.00   |  |  |
|       |                  |   |  |  |  |  |
|       | 250,000,000.00   | 250,000,000.00  | 250,000,000.00   | 250,000,000.00   |  |  |
|       | 162,450,370.20   | 162,450,370.20  | 162,450,370.20   | 162,450,370.20   |  |  |
|       |                  |   |  |  |  |  |
|       | 30,000,000.00    | 30,000,000.00   | 30,000,000.00  | 30,000,000.00  |  |  |
|       | 1,910,379,269.73 | 1,886,378,422.12  | 1,720,928,351.16   | 1,698,076,212.48   |  |  |
|       | 2,352,829,639.93 | 2,328,828,792.32  | 2,163,378,721.36   | 2,140,526,582.68   |  |  |
|       | 5,398,615,245.87 | 5,595,763,226.71  | 5,191,615,113.59   | 5,393,339,627.46   |  |  |
|       | Notes            | As at September 30, 2023  250,000,000.00  250,000,000.00  162,450,370.20  30,000,000.00  1,910,379,269.73  2,352,829,639.93 | Consolidated financial statements           As at September         As at December           Notes         30, 2023         31, 2022           250,000,000.00         250,000,000.00           250,000,000.00         250,000,000.00           162,450,370.20         162,450,370.20           30,000,000.00         30,000,000.00           1,910,379,269.73         1,886,378,422.12           2,352,829,639.93         2,328,828,792.32 | Consolidated financial statements         Separate finan           As at September         As at December         As at September           Notes         30, 2023         31, 2022         30, 2023           250,000,000.00         250,000,000.00         250,000,000.00         250,000,000.00           250,000,000.00         250,000,000.00         250,000,000.00         162,450,370.20           30,000,000.00         30,000,000.00         30,000,000.00         30,000,000.00           1,910,379,269.73         1,886,378,422.12         1,720,928,351.16           2,352,829,639.93         2,328,828,792.32         2,163,378,721.36 |  |  |

# KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY STATEMENT OF COMPREHENSIVE INCOME FOR THE THREE-MONTH AND NINE-MONTH PERIODS ENDED SEPTEMBER 30, 2023

Baht

|  | -             | Consolidated financial statements |                     |                  |                     |  |  |
|--|---------------|-----------------------------------|---------------------|------------------|---------------------|--|--|
|  | -             | For the three-n                   |                     | For the nine-r   | month periods       |  |  |
|  |               | ended Sept                        | ended September 30, |                  | ended September 30, |  |  |
|  | Notes         | 2023                              | 2022                | 2023 2022        |                     |  |  |
| Revenues   | _             |                                   |                     |                  |                     |  |  |
| Income on car leases                             |               | 320,661,801.82                    | 338,455,454.60      | 973,293,251.64   | 1,015,162,012.66    |  |  |
| Income on sale of cars                           |               | 190,527,446.83                    | 209,894,692.40      | 658,953,841.08   | 653,116,162.27      |  |  |
| Other income                                     | 4, 23         | 14,567,548.74                     | 14,900,625.57       | 46,585,722.12    | 44,592,510.77       |  |  |
| Total income                                     | _             | 525,756,797.39                    | 563,250,772.57      | 1,678,832,814.84 | 1,712,870,685.70    |  |  |
| Expenses   | _             |                                   |                     |                  |                     |  |  |
| Cost of car leases                               | 4             | 290,347,854.14                    | 294,888,348.69      | 857,139,822.50   | 870,699,451.79      |  |  |
| Cost of sales of cars                            |               | 126,772,497.28                    | 157,738,444.04      | 415,139,090.72   | 476,138,016.50      |  |  |
| Selling expenses                                 | 4             | 15,988,661.95                     | 14,529,580.36       | 49,564,653.41    | 43,408,538.86       |  |  |
| Administrative expenses                          |               | 27,557,826.68                     | 25,309,601.12       | 74,819,620.54    | 75,255,524.57       |  |  |
| Directors and executive remuneration             | 4             | 4,956,476.39                      | 5,410,267.12        | 15,664,594.82    | 16,260,832.03       |  |  |
| Total expenses                                   | <del>-</del>  | 465,623,316.44                    | 497,876,241.33      | 1,412,327,781.99 | 1,481,762,363.75    |  |  |
| Profit from operating activities                 | -             | 60,133,480.95                     | 65,374,531.24       | 266,505,032.85   | 231,108,321.95      |  |  |
| Finance cost                                     |               | 19,718,028.66                     | 18,508,723.19       | 60,164,459.49    | 58,785,699.80       |  |  |
| Profit before tax expenses                       | _             | 40,415,452.29                     | 46,865,808.05       | 206,340,573.36   | 172,322,622.15      |  |  |
| Tax expenses                                     | 24            | 8,472,440.34                      | 9,877,595.45        | 42,339,725.75    | 35,747,097.98       |  |  |
| Profit for the period                            | _             | 31,943,011.95                     | 36,988,212.60       | 164,000,847.61   | 136,575,524.17      |  |  |
| Other comprehensive income:                      | -             |                                   |                     |                  |                     |  |  |
| Items that may be reclassified subsequently to p | rofit or loss |                                   |                     |                  |                     |  |  |
| Gain from remeasuring of derivative instrume     | ents          |                                   |                     |                  |                     |  |  |
| - net of income tax                              |               | -                                 | (1,452,834.27)      | -                | 87,612.72           |  |  |
| Other comprehensive gain for the period          | _             | -                                 | (1,452,834.27)      | -                | 87,612.72           |  |  |
| Total comprehensive income for the period        | -             | 31,943,011.95                     | 35,535,378.33       | 164,000,847.61   | 136,663,136.89      |  |  |
|  | _             |                                   |                     |                  |                     |  |  |
| Basic earnings per share                         | 26            |                                   |                     |                  |                     |  |  |
| Profit for the period                            | _             | 0.13                              | 0.15                | 0.66             | 0.55                |  |  |

### KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY STATEMENT OF COMPREHENSIVE INCOME (CONT.) FOR THE THREE-MONTH AND NINE-MONTH PERIOS ENDED SEPTEMBER 30, 2023

Baht

|   | <del>-</del> | Separate financial statements |                |                     |                  |  |  |
|---|--------------|-------------------------------|----------------|---------------------|------------------|--|--|
|   | -            | For the three-n               | nonth periods  | For the nine-r      | month periods    |  |  |
|   |              | ended September 30,           |                | ended September 30, |                  |  |  |
|   | Notes        | 2023                          | 2022           | 2023                | 2022             |  |  |
| Revenues  | -            |                               |                |                     |                  |  |  |
| Income on car leases                              |              | 320,661,801.82                | 338,455,454.60 | 973,293,251.64      | 1,015,162,012.66 |  |  |
| Income on sale of cars                            |              | 167,007,746.86                | 108,673,331.67 | 580,306,469.99      | 387,653,467.08   |  |  |
| Other income                                      | 4, 23        | 7,253,193.19                  | 9,467,506.55   | 24,512,958.74       | 27,702,002.87    |  |  |
| Total income                                      | _            | 494,922,741.87                | 456,596,292.82 | 1,578,112,680.37    | 1,430,517,482.61 |  |  |
| Expenses  | _            |                               |                |                     |                  |  |  |
| Cost of car leases                                | 4            | 290,347,854.14                | 294,888,348.69 | 857,139,822.50      | 870,699,451.79   |  |  |
| Cost of sales of cars                             |              | 104,782,050.41                | 65,877,578.74  | 343,584,474.12      | 237,385,462.30   |  |  |
| Selling expenses                                  | 4            | 11,674,229.54                 | 7,708,764.51   | 39,025,161.37       | 25,041,985.45    |  |  |
| Administrative expenses                           |              | 21,129,202.89                 | 19,631,949.51  | 59,440,572.23       | 60,752,658.24    |  |  |
| Directors and executive remuneration              | 4            | 4,956,476.39                  | 5,410,267.12   | 15,664,594.82       | 16,260,832.03    |  |  |
| Total expenses                                    | _            | 432,889,813.37                | 393,516,908.57 | 1,314,854,625.04    | 1,210,140,389.81 |  |  |
| Profit from operating activities                  | -            | 62,032,928.50                 | 63,079,384.25  | 263,258,055.33      | 220,377,092.80   |  |  |
| Finance cost                                      |              | 19,060,993.36                 | 17,826,686.50  | 58,253,281.98       | 56,650,038.07    |  |  |
| Profit before tax expenses                        | <del>-</del> | 42,971,935.14                 | 45,252,697.75  | 205,004,773.35      | 163,727,054.73   |  |  |
| Tax expenses                                      | 24           | 9,015,254.42                  | 9,554,535.88   | 42,152,634.67       | 34,030,584.52    |  |  |
| Profit for the period                             | _            | 33,956,680.72                 | 35,698,161.87  | 162,852,138.68      | 129,696,470.21   |  |  |
| Other comprehensive income:                       | -            |                               |                |                     |                  |  |  |
| Items that may be reclassified subseuently to pro | ofit or loss |                               |                |                     |                  |  |  |
| Gain from remeasuring of derivative instrume      | ents         |                               |                |                     |                  |  |  |
| - net of income tax                               |              | -                             | (1,452,834.27) | -                   | 87,612.72        |  |  |
| Other comprehensive income for the period         | -            | -                             | (1,452,834.27) | -                   | 87,612.72        |  |  |
| Total comprehensive income for the period         | _            | 33,956,680.72                 | 34,245,327.60  | 162,852,138.68      | 129,784,082.93   |  |  |
|   | =            |                               |                |                     |                  |  |  |
| Basic earnings per share                          | 26           |                               |                |                     |                  |  |  |
| Profit for the period                             |              | 0.14                          | 0.14           | 0.65                | 0.52             |  |  |

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# KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY FOR THE NINE-MONTH PERIOD ENDED SEPTEMBER 30, 2023

#### Baht

|   |       | Consolidated financial statements |                |                   |                  |                         |                  |
|---|-------|-----------------------------------|----------------|-------------------|------------------|-------------------------|------------------|
|   |       | Share capital                     | Premium on     | Retained earnings |                  | Other components        | Total            |
|   |       | issued and                        | share capital  | Appropriated -    | Unappropriated   | of shareholders' equity | shareholder's    |
|   |       | paid-up                           |                | legal reserve     |                  | Gain (Loss) from        | equity           |
|   |       |                                   |                |                   |                  | remeasuring of          |                  |
|   | Notes |                                   |                |                   |                  | derivative instruments  |                  |
| Balance as at January 1, 2023             |       | 250,000,000.00                    | 162,450,370.20 | 30,000,000.00     | 1,886,378,422.12 | -                       | 2,328,828,792.32 |
| Dividend paid                             | 25    | -                                 | -              | -                 | (140,000,000.00) | -                       | (140,000,000.00) |
| Total comprehensive income for the period |       | -                                 |                | -                 | 164,000,847.61   | -                       | 164,000,847.61   |
| Balance as at September 30, 2023          |       | 250,000,000.00                    | 162,450,370.20 | 30,000,000.00     | 1,910,379,269.73 | -                       | 2,352,829,639.93 |
|   |       |                                   |                |                   |                  |                         |                  |
| Balance as at January 1, 2022             |       | 250,000,000.00                    | 162,450,370.20 | 30,000,000.00     | 1,814,426,715.63 | (87,612.72)             | 2,256,789,473.11 |
| Dividend paid                             | 25    | -                                 | -              | -                 | (112,499,922.00) | -                       | (112,499,922.00) |
| Total comprehensive income for the period |       | -                                 | -              | -                 | 136,575,524.17   | 87,612.72               | 136,663,136.89   |
| Balance as at September 30, 2022          |       | 250,000,000.00                    | 162,450,370.20 | 30,000,000.00     | 1,838,502,317.80 |                         | 2,280,952,688.00 |

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# KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY (CONT.) FOR THE NINE-MONTH PERIOD ENDED SEPTEMBER 30, 2023

#### Baht

|   |       | Separate financial statements |                |                               |                  |                         |                  |
|---|-------|-------------------------------|----------------|-------------------------------|------------------|-------------------------|------------------|
|   |       | Share capital                 | Premium on     | Retained earnings             |                  | Other components        | Total            |
|   |       | issued and                    | share capital  | Appropriated - Unappropriated |                  | of shareholders' equity | shareholder's    |
|   |       | paid-up                       |                | legal reserve                 |                  | Gain (Loss) from        | equity           |
|   |       |                               |                |                               |                  | remeasuring of          |                  |
|   | Notes |                               |                |                               |                  | derivative instruments  |                  |
| Balance as at January 1, 2023             |       | 250,000,000.00                | 162,450,370.20 | 30,000,000.00                 | 1,698,076,212.48 | -                       | 2,140,526,582.68 |
| Dividend paid                             | 25    | -                             | -              | -                             | (140,000,000.00) | -                       | (140,000,000.00) |
| Total comprehensive income for the period |       |                               |                |                               | 162,852,138.68   |                         | 162,852,138.68   |
| Balance as at September 30, 2023          |       | 250,000,000.00                | 162,450,370.20 | 30,000,000.00                 | 1,720,928,351.16 |                         | 2,163,378,721.36 |
|   |       |                               |                |                               |                  |                         |                  |
| Balance as at January 1, 2022             |       | 250,000,000.00                | 162,450,370.20 | 30,000,000.00                 | 1,563,708,760.88 | (87,612.72)             | 2,006,071,518.36 |
| Dividend paid                             | 25    | -                             | -              | -                             | (112,499,922.00) | -                       | (112,499,922.00) |
| Total comprehensive income for the period |       |                               |                |                               | 129,696,470.21   | 87,612.72               | 129,784,082.93   |
| Balance as at September 30, 2022          |       | 250,000,000.00                | 162,450,370.20 | 30,000,000.00                 | 1,580,905,309.09 | -                       | 2,023,355,679.29 |

# KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY STATEMENT OF CASH FLOWS FOR THE NINE-MONTH PERIOD ENDED SEPTEMBER 30, 2023

Baht

|  | Baht              |                   |                  |                  |  |  |
|--|-------------------|-------------------|------------------|------------------|--|--|
|  | Consolidated fina | ancial statements | Separate finance | cial statements  |  |  |
|  | 2023              | 2022              | 2023             | 2022             |  |  |
| Cash flows from operating activities                   |                   | _                 |                  |                  |  |  |
| Profit before tax expenses                             | 206,340,573.36    | 172,322,622.15    | 205,004,773.35   | 163,727,054.73   |  |  |
| Adjustments to reconcile profit before tax expenses    |                   |                   |                  |                  |  |  |
| to net cash provided by (used in) operating activities |                   |                   |                  |                  |  |  |
| Expected credit losses (reversal)                      | (1,109,841.61)    | 7,113,505.49      | (1,109,841.61)   | 7,105,633.29     |  |  |
| Depreciation and amortization                          | 648,430,817.21    | 665,359,144.69    | 636,041,723.29   | 653,109,756.64   |  |  |
| Allowance for the refund of the withholding tax        | 4,365,032.61      | 4,634,514.78      | 4,365,032.61     | 4,634,514.78     |  |  |
| Write-off withholding tax                              | -                 | 153,109.90        | -                | -                |  |  |
| Gain on sale of unit trust                             | (1,731,818.53)    | (368,146.73)      | (1,731,818.53)   | (368,146.73)     |  |  |
| Unrealized (gain) loss from unit trust                 | 16,923.39         | 58,754.18         | 16,923.39        | 58,754.18        |  |  |
| Gain on write-off fixed assets                         | 1.00              | (3,736.32)        | 1.00             | (3,736.32)       |  |  |
| Employee benefits expenses                             | 2,202,360.04      | 1,951,394.49      | 1,794,574.53     | 1,599,626.43     |  |  |
| Interest income  | (288,300.74)      | (83,715.08)       | (288,300.74)     | (83,715.08)      |  |  |
| Interest expenses                                      | 60,164,459.49     | 58,785,699.80     | 58,253,281.98    | 56,650,038.07    |  |  |
| Profit from operating before changing in operating     |                   |                   |                  |                  |  |  |
| assets and liabilities                                 | 918,390,206.22    | 909,923,147.35    | 902,346,349.27   | 886,429,779.99   |  |  |
| (Increase) decrease in operating assets                |                   |                   |                  |                  |  |  |
| Trade and other current receivables                    | 86,330,909.94     | (11,344,894.71)   | 87,977,869.26    | (17,099,783.16)  |  |  |
| Receivables under finance lease contracts              | 1,063,641.58      | -                 | 1,063,641.58     | -                |  |  |
| Prepaid insurance premium                              | 1,837,715.34      | 5,659,655.36      | 1,837,715.34     | 5,659,655.36     |  |  |
| Inventories  | 332,221,267.72    | 230,940,116.16    | 324,862,010.42   | 225,686,922.59   |  |  |
| Other current assets                                   | (4,263,784.24)    | 2,289,752.78      | (4,881,597.10)   | 1,529,149.36     |  |  |
| Other non-current assets                               | (583,863.37)      | (677,079.93)      | (580,863.37)     | (677,079.93)     |  |  |
| Increase (decrease) in operating liabilities           |                   |                   |                  |                  |  |  |
| Trade and other current payables                       | (18,870,911.19)   | (8,627,798.35)    | (8,458,760.86)   | 12,559,681.34    |  |  |
| Other current liabilities                              | 10,520,404.01     | 11,074,458.96     | 9,137,657.03     | 9,355,175.92     |  |  |
| Deposits for car lease from clients                    | (581,340.38)      | 5,925,017.78      | (581,340.38)     | 5,925,017.78     |  |  |
| Cash generated for operation                           | 1,326,064,245.63  | 1,145,162,375.40  | 1,312,722,681.19 | 1,129,368,519.25 |  |  |
| Cash received from interest income                     | 96,124.23         | 22,082.30         | 96,124.23        | 22,082.30        |  |  |
| Cash paid for purchase of assets for leases            | (392,774,074.11)  | (817,948,376.38)  | (392,774,074.11) | (817,948,376.38) |  |  |
| Cash received from refund of the withholding tax       | 61,799,559.30     | 114,146,128.02    | 61,799,559.30    | 114,146,128.02   |  |  |
| Cash paid for income tax                               | (48,096,421.55)   | (48,406,377.52)   | (46,884,868.73)  | (43,994,331.32)  |  |  |
| Net cash provided by operating activities              | 947,089,433.50    | 392,975,831.82    | 934,959,421.88   | 381,594,021.87   |  |  |

### KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY STATEMENT OF CASH FLOWS (CONT.)

#### FOR THE NINE-MONTH PERIOD ENDED SEPTEMBER 30, 2023

|  | Baht               |                    |                    |                    |  |  |
|--|--------------------|--------------------|--------------------|--------------------|--|--|
|  | Consolidated fin   | ancial statements  | Separate finan     | cial statements    |  |  |
|  | 2023               | 2022               | 2023               | 2022               |  |  |
| Cash flows from investing activities                             |                    |                    |                    |                    |  |  |
| Cash received from interest income                               | 75,041.20          | 75,050.69          | 75,041.20          | 75,050.69          |  |  |
| Cash received from sale of unit trust                            | 827,544,907.60     | 1,281,380,000.00   | 827,544,907.60     | 1,281,380,000.00   |  |  |
| Cash paid for purchase of unit trust                             | (750,000,000.00)   | (1,072,000,009.00) | (750,000,000.00)   | (1,072,000,009.00) |  |  |
| Cash paid for purchase of fixed assets                           | (946,965.04)       | (1,094,488.43)     | (644,034.96)       | (627,954.81)       |  |  |
| Cash paid for purchase of intangible assets                      | (3,000.00)         | (86,060.00)        | (3,000.00)         | (36,000.00)        |  |  |
| Cash paid for purchase of right-of-use assets                    | (2,226,497.79)     | (2,176,362.57)     | (2,226,497.79)     | (2,176,362.57)     |  |  |
| Cash received from sale of fixed assets                          | _                  | 3,738.32           |                    | 3,738.32           |  |  |
| Net cash provided by investing activities                        | 74,443,485.97      | 206,101,869.01     | 74,746,416.05      | 206,618,462.63     |  |  |
| Cash flows from financing activities                             |                    |                    |                    |                    |  |  |
| Cash paid for interest expenses                                  | (72,193,729.74)    | (67,644,383.09)    | (70,282,552.23)    | (65,508,721.36)    |  |  |
| Cash received from short-term loans from financial institutions  | 220,000,000.00     | 140,000,000.00     | 220,000,000.00     | 140,000,000.00     |  |  |
| Cash paid for short-term loans from financial institutions       | (40,000,000.00)    | (30,000,000.00)    | (40,000,000.00)    | (30,000,000.00)    |  |  |
| Cash received from issuing of bill of exchange                   | -                  | 179,475,780.88     | -                  | 179,475,780.88     |  |  |
| Cash paid for bill of exchange due                               | -                  | (100,000,000.00)   | -                  | (100,000,000.00)   |  |  |
| Cash received from issuing of debenture                          | -                  | 450,000,000.00     | -                  | 450,000,000.00     |  |  |
| Cash paid for debenture due                                      | (800,000,000.00)   | (600,000,000.00)   | (800,000,000.00)   | (600,000,000.00)   |  |  |
| Cash received from short-term loans from financial institutions  | 231,424,281.40     | 130,000,000.00     | 231,424,281.40     | 130,000,000.00     |  |  |
| Cash paid for long-term loans from financial institutions        | (216,328,114.67)   | (312,250,289.79)   | (216,328,114.67)   | (312,250,289.79)   |  |  |
| Cash paid for lease liabilities                                  | (239,966,060.56)   | (177,754,487.01)   | (230,026,184.56)   | (169,690,898.74)   |  |  |
| Cash paid for dividend   | (140,000,000.00)   | (112,499,922.00)   | (140,000,000.00)   | (112,499,922.00)   |  |  |
| Net cash used in financing activities                            | (1,057,063,623.57) | (500,673,301.01)   | (1,045,212,570.06) | (490,474,051.01)   |  |  |
| Net increase (decrease) in cash and cash equivalents             | (35,530,704.10)    | 98,404,399.82      | (35,506,732.13)    | 97,738,433.49      |  |  |
| Cash and cash equivalents, beginning of the period               | 73,992,077.71      | 31,313,354.09      | 73,698,784.51      | 31,006,961.31      |  |  |
| Cash and cash equivalents, ending of the period                  | 38,461,373.61      | 129,717,753.91     | 38,192,052.38      | 128,745,394.80     |  |  |
|  |                    |                    |                    |                    |  |  |
| Supplemental disclosures of cash flow information                |                    |                    |                    |                    |  |  |
| Non-cash transactions  |                    |                    |                    |                    |  |  |
| Transferred assets for leases to inventories                     | 385,322,292.03     | 261,520,090.08     | 385,322,292.03     | 261,520,090.08     |  |  |
| Assets for leases are acquired under lease agreements            | 674,757,012.82     | 30,241,906.45      | 674,757,012.82     | 30,241,906.45      |  |  |
| Increase (decrease) in payable for purchase of assets for leases | (59,510,310.36)    | 54,634,304.43      | (59,510,310.36)    | 54,634,304.43      |  |  |
| Right-of-use assets acquired under lease agreement               | 29,137,042.87      | 9,069,315.41       | 7,147,724.93       | 9,069,315.41       |  |  |
| Increase in leases liabilities                                   | 703,894,055.69     | 39,311,221.86      | 681,904,737.75     | 39,311,221.86      |  |  |