KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY STATEMENT OF FINANCIAL POSITION

AS AT MARCH 31, 2025

ASSETS

| | | Baht | | | | | | |
|---|-------|-------------------|-------------------|------------------|------------------|--|--|--|
| | | Consolidated fina | ancial statements | Separate finance | cial statements | | | |
| | | As at March | As at December | As at March | As at December | | | |
| | Notes | 31, 2025 | 31, 2024 | 31, 2025 | 31, 2024 | | | |
| Current assets | | | | | | | | |
| Cash and cash equivalents | 5 | 60,851,767.30 | 52,107,544.33 | 60,567,431.33 | 51,818,208.36 | | | |
| Trade and other current receivables | 4, 6 | 231,245,392.19 | 208,323,742.99 | 229,060,623.08 | 205,967,104.97 | | | |
| Current portion of receivables under | | | | | | | | |
| finance lease contracts | 7 | 6,960,791.54 | 5,667,444.53 | 6,960,791.54 | 5,667,444.53 | | | |
| Prepaid insurance premium | | 65,081,992.82 | 63,892,778.13 | 65,081,992.82 | 63,892,778.13 | | | |
| Inventories | 8 | 502,893,358.75 | 514,151,833.99 | 489,940,733.89 | 499,697,878.17 | | | |
| Withholding tax pending for the refund | 16 | - | 60,898,650.42 | - | 60,898,650.42 | | | |
| Other current assets | | 20,082,944.54 | 20,599,663.68 | 19,800,279.32 | 20,306,516.62 | | | |
| Total current assets | | 887,116,247.14 | 925,641,658.07 | 871,411,851.98 | 908,248,581.20 | | | |
| Non-current assets | | | | | | | | |
| Receivables under finance lease contracts | 7 | 17,241,620.29 | 19,226,526.30 | 17,241,620.29 | 19,226,526.30 | | | |
| Cash at bank using for guarantee | 9 | 570,000.00 | 50,000,000.00 | 570,000.00 | 50,000,000.00 | | | |
| Investment in subsidiary company | 10 | - | - | 48,812,300.00 | 48,812,300.00 | | | |
| Assets-for-leases | 11 | 4,393,472,134.11 | 4,481,144,085.44 | 4,393,472,134.11 | 4,481,144,085.44 | | | |
| Property, plant and equipment | 12 | 165,141,110.44 | 165,367,699.68 | 2,445,686.49 | 2,413,428.46 | | | |
| Right-of-use assets | 4, 13 | 78,726,482.57 | 83,483,980.61 | 31,745,488.65 | 32,813,530.04 | | | |
| Other intangible assets | 14 | 2,832,216.26 | 2,953,837.34 | 1,015,406.88 | 1,034,184.58 | | | |
| Deferred tax assets | 15 | 4,203,959.01 | 3,912,436.61 | 2,034,999.95 | 1,803,976.74 | | | |
| Other non-current assets | 16 | 103,687,544.10 | 105,102,231.05 | 98,586,910.08 | 100,473,428.90 | | | |
| Total non-current assets | | 4,765,875,066.78 | 4,911,190,797.03 | 4,595,924,546.45 | 4,737,721,460.46 | | | |
| Total assets | | 5,652,991,313.92 | 5,836,832,455.10 | 5,467,336,398.43 | 5,645,970,041.66 | | | |
| | | | | | | | | |

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY STATEMENT OF FINANCIAL POSITION (CONT.)

AS AT MARCH 31, 2025

LIABILITIES AND SHAREHOLDERS' EQUITY

| Bal | ht |
|-----|----|
|-----|----|

| | • | Consolidated financial statements | | Separate financial statements | | |
|---|-------|-----------------------------------|------------------|-------------------------------|------------------|--|
| | , | As at March | As at December | As at March | As at December | |
| | Notes | 31, 2025 | 31, 2024 | 31, 2025 | 31, 2024 | |
| Current liabilities | • | | | | | |
| Overdrafts and short-term loans from | | | | | | |
| financial institutions | 17 | 60,000,000.00 | - | 60,000,000.00 | - | |
| Trade and other current payables | 4 | 55,061,011.87 | 74,528,783.25 | 126,024,572.16 | 142,602,005.09 | |
| Accounts payable-purchase assets for leases | 4 | 173,175,910.65 | 56,852,138.99 | 173,175,910.65 | 56,852,138.99 | |
| Current portion | | | | | | |
| Long-term loans from financial institutions | 18 | 226,812,006.39 | 183,943,791.91 | 226,812,006.39 | 183,943,791.91 | |
| Lease liabilities | 19 | 596,818,997.03 | 584,585,848.25 | 582,289,257.03 | 570,313,913.46 | |
| Debentures | 20 | - | 449,967,971.86 | - | 449,967,971.86 | |
| Accrued income tax | | 1,035,898.42 | - | 1,035,898.42 | - | |
| Other current liabilities | | 18,614,426.32 | 14,977,600.37 | 17,934,533.06 | 14,097,975.38 | |
| Total current liabilities | · | 1,131,518,250.68 | 1,364,856,134.63 | 1,187,272,177.71 | 1,417,777,796.69 | |
| Non-current liabilities | • | | | | | |
| Long-term loans from financial institutions | 18 | 445,661,407.03 | 387,348,280.00 | 445,661,407.03 | 387,348,280.00 | |
| Lease liabilities | 19 | 1,148,584,945.72 | 1,199,109,907.59 | 1,110,282,888.59 | 1,157,067,567.54 | |
| Debentures | 20 | 299,611,727.64 | 299,552,196.97 | 299,611,727.64 | 299,552,196.97 | |
| Other non-current financial liabilities | 32 | 4,048,628.97 | 1,881,770.42 | 4,048,628.97 | 1,881,770.42 | |
| Deposits for car lease from clients | | 113,240,828.11 | 123,483,339.32 | 113,240,828.11 | 123,483,339.32 | |
| Provisions for employee benefit | 21 | 32,763,449.85 | 32,006,318.34 | 28,766,164.37 | 28,154,999.03 | |
| Total non-current liabilities | • | 2,043,910,987.32 | 2,043,381,812.64 | 2,001,611,644.71 | 1,997,488,153.28 | |
| Total liabilities | · | 3,175,429,238.00 | 3,408,237,947.27 | 3,188,883,822.42 | 3,415,265,949.97 | |

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY STATEMENT OF FINANCIAL POSITION (CONT.)

AS AT MARCH 31, 2025

LIABILITIES AND SHAREHOLDERS' EQUITY (CONT.)

| | | Bai | ht | | | |
|---|-----------------------------------|------------------|------------------|------------------|--|--|
| | Consolidated financial statements | | Separate finance | cial statements | | |
| | As at March | As at December | As at March | As at December | | |
| Notes | 31, 2025 | 31, 2024 | 31, 2025 | 31, 2024 | | |
| Shareholders' equity | | | | | | |
| Share capital | | | | | | |
| Authorized share capital | | | | | | |
| 250,000,000 ordinary shares of Baht 1.00 each | 250,000,000.00 | 250,000,000.00 | 250,000,000.00 | 250,000,000.00 | | |
| Issued and paid-up share capital | | | | | | |
| 250,000,000 ordinary shares of Baht 1.00 each | 250,000,000.00 | 250,000,000.00 | 250,000,000.00 | 250,000,000.00 | | |
| Premium on share capital | 162,450,370.20 | 162,450,370.20 | 162,450,370.20 | 162,450,370.20 | | |
| Retained earnings | | | | | | |
| Appropriated - legal reserve | 30,000,000.00 | 30,000,000.00 | 30,000,000.00 | 30,000,000.00 | | |
| Unappropriated | 2,038,350,608.90 | 1,987,649,553.97 | 1,839,241,108.99 | 1,789,759,137.83 | | |
| Other components of shareholders' equity | (3,238,903.18) | (1,505,416.34) | (3,238,903.18) | (1,505,416.34) | | |
| Total shareholders' equity | 2,477,562,075.92 | 2,428,594,507.83 | 2,278,452,576.01 | 2,230,704,091.69 | | |
| Total liabilities and shareholders' equity | 5,652,991,313.92 | 5,836,832,455.10 | 5,467,336,398.43 | 5,645,970,041.66 | | |

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY STATEMENT OF COMPREHENSIVE INCOME FOR THE THREE-MONTH PERIOD ENDED MARCH 31, 2025

Baht

| | _ | Dant | | | | | |
|---|--------------|-------------------|------------------|------------------|-----------------|--|--|
| | _ | Consolidated fina | ncial statements | Separate finance | ial statements | | |
| | Notes | 2025 | 2024 | 2025 | 2024 | | |
| Revenues | _ | | - | | | | |
| Income on car leases | | 331,630,758.52 | 339,067,304.72 | 331,630,758.52 | 339,067,304.72 | | |
| Income on sale of cars | | 330,273,247.61 | 138,927,775.93 | 325,316,678.44 | 128,053,961.89 | | |
| Interest income from finance lease contracts | | 554,147.95 | 1,176,613.02 | 554,147.95 | 1,176,613.02 | | |
| Other income | 4, 22 | 15,246,694.04 | 12,909,619.62 | 9,540,921.27 | 8,648,905.33 | | |
| Total income | _ | 677,704,848.12 | 492,081,313.29 | 667,042,506.18 | 476,946,784.96 | | |
| Expenses | _ | | | | | | |
| Cost of car leases | 4 | 297,230,086.88 | 306,937,371.18 | 297,230,086.88 | 306,937,371.18 | | |
| Cost of sales of cars | | 239,887,084.86 | 94,545,774.13 | 234,319,984.02 | 84,256,311.75 | | |
| Selling expenses | 4 | 15,831,198.33 | 15,393,185.76 | 17,427,638.70 | 15,576,623.93 | | |
| Administrative expenses | | 29,481,902.15 | 24,768,334.76 | 24,856,411.68 | 20,453,578.94 | | |
| Directors and executive remuneration | 4 | 5,072,446.54 | 4,986,750.08 | 5,072,446.54 | 4,986,750.08 | | |
| Total expenses | _ | 587,502,718.76 | 446,631,415.91 | 578,906,567.82 | 432,210,635.88 | | |
| Profit from operating activities | _ | 90,202,129.36 | 45,449,897.38 | 88,135,938.36 | 44,736,149.08 | | |
| Finance cost | | (25,396,259.34) | (25,697,671.55) | (24,821,832.61) | (25,042,681.33) | | |
| Profit before tax expenses | _ | 64,805,870.02 | 19,752,225.83 | 63,314,105.75 | 19,693,467.75 | | |
| Tax expenses | 24 | (14,104,815.09) | (4,531,501.49) | (13,832,134.59) | (4,549,641.27) | | |
| Profit for the period | _ | 50,701,054.93 | 15,220,724.34 | 49,481,971.16 | 15,143,826.48 | | |
| Other comprehensive income: | _ | | - | | | | |
| Items that may be reclassified subsequently to pr | ofit or loss | | | | | | |
| Loss from remeasuring of derivative instrument | s | | | | | | |
| - net of income tax | | (1,733,486.84) | (1,426,404.33) | (1,733,486.84) | (1,426,404.33) | | |
| Other comprehensive loss for the period | _ | (1,733,486.84) | (1,426,404.33) | (1,733,486.84) | (1,426,404.33) | | |
| Total comprehensive income for the period | = | 48,967,568.09 | 13,794,320.01 | 47,748,484.32 | 13,717,422.15 | | |
| Basic earnings per share | 25 | | | | | | |
| Profit for the period | | 0.20 | 0.06 | 0.20 | 0.06 | | |
| | | | | | | | |

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KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY FOR THE THREE-MONTH PERIOD ENDED MARCH 31, 2025

Baht

| | Consolidated financial statements | | | | | | |
|---|--|----------------|---|------------------|------------------------|------------------|--|
| | Share capital Premium on Retained earnings | | Other components of | Total | | | |
| | issued and | share capital | Appropriated - Unappropriated legal reserve | | shareholders' equity | shareholder's | |
| | paid-up | | | | Loss from | equity | |
| | | | | | remeasuring of | | |
| | | | | | derivative instruments | | |
| Balance as at January 1, 2025 | 250,000,000.00 | 162,450,370.20 | 30,000,000.00 | 1,987,649,553.97 | (1,505,416.34) | 2,428,594,507.83 | |
| Total comprehensive income for the period | | | - | 50,701,054.93 | (1,733,486.84) | 48,967,568.09 | |
| Balance as at March 31, 2025 | 250,000,000.00 | 162,450,370.20 | 30,000,000.00 | 2,038,350,608.90 | (3,238,903.18) | 2,477,562,075.92 | |
| | | | | | | | |
| Balance as at January 1, 2024 | 250,000,000.00 | 162,450,370.20 | 30,000,000.00 | 1,939,068,318.09 | (86,141.49) | 2,381,432,546.80 | |
| Total comprehensive income for the period | | | - | 15,220,724.34 | (1,426,404.33) | 13,794,320.01 | |
| Balance as at March 31, 2024 | 250,000,000.00 | 162,450,370.20 | 30,000,000.00 | 1,954,289,042.43 | (1,512,545.82) | 2,395,226,866.81 | |

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KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY (CONT). FOR THE THREE-MONTH PERIOD ENDED MARCH 31, 2025

Baht

| | Separate financial statements | | | | | | | |
|---|-------------------------------|----------------|---|------------------|------------------------|------------------|--|--|
| | Share capital | Premium on | Retained earnings | | Other components of | Total | | |
| | issued and | share capital | Appropriated - Unappropriated legal reserve | | shareholders' equity | shareholder's | | |
| | paid-up | | | | Loss from | equity | | |
| | | | | | remeasuring of | | | |
| | | | | | derivative instruments | | | |
| Balance as at January 1, 2025 | 250,000,000.00 | 162,450,370.20 | 30,000,000.00 | 1,789,759,137.83 | (1,505,416.34) | 2,230,704,091.69 | | |
| Total comprehensive income for the period | | - | | 49,481,971.16 | (1,733,486.84) | 47,748,484.32 | | |
| Balance as at March 31, 2025 | 250,000,000.00 | 162,450,370.20 | 30,000,000.00 | 1,839,241,108.99 | (3,238,903.18) | 2,278,452,576.01 | | |
| | | | | | | | | |
| Balance as at January 1, 2024 | 250,000,000.00 | 162,450,370.20 | 30,000,000.00 | 1,744,924,386.46 | (86,141.49) | 2,187,288,615.17 | | |
| Total comprehensive income for the period | | - | | 15,143,826.48 | (1,426,404.33) | 13,717,422.15 | | |
| Balance as at March 31, 2024 | 250,000,000.00 | 162,450,370.20 | 30,000,000.00 | 1,760,068,212.94 | (1,512,545.82) | 2,201,006,037.32 | | |

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY STATEMENT OF CASH FLOWS

FOR THE THREE-MONTH PERIOD ENDED MARCH 31, 2025

| | Baht | | | | |
|--|-----------------------------------|------------------|------------------|------------------|--|
| | Consolidated financial statements | | Separate finance | cial statements | |
| | 2025 | 2024 | 2025 | 2024 | |
| Cash flows from operating activities | | | | | |
| Profit before tax expenses | 64,805,870.02 | 19,752,225.83 | 63,314,105.75 | 19,693,467.75 | |
| Adjustments to reconcile profit before tax expenses | | | | | |
| to net cash provided by (used in) operating activities | | | | | |
| Expected credit losses | 3,059,698.14 | - | 3,038,075.12 | - | |
| Depreciation and amortization | 223,723,849.41 | 230,224,878.75 | 219,472,518.37 | 226,035,340.99 | |
| Allowance for the refund of the withholding tax | 1,377,173.03 | 1,522,455.15 | 1,377,173.03 | 1,522,455.15 | |
| Gain from rental reduction | - | (1,498.42) | - | - | |
| Gain on sale of unit trust | (50,823.77) | (95,272.24) | (50,823.77) | (95,272.24) | |
| Unrealized gain from unit trust | - | (1,110.05) | - | (1,110.05) | |
| Write-off fixed assets to expenses | - | 3,000.00 | - | 3,000.00 | |
| Employee benefits expenses | 757,131.51 | 753,902.04 | 611,165.34 | 610,874.34 | |
| Interest income | (31,245.50) | (113,931.66) | (31,245.50) | (113,931.66) | |
| Interest expenses | 25,396,259.34 | 25,697,671.55 | 24,821,832.61 | 25,042,681.33 | |
| Profit from operating before changing in operating | | | | | |
| assets and liabilities | 319,037,912.18 | 277,742,320.95 | 312,552,800.95 | 272,697,505.61 | |
| (Increase) decrease in operating assets | | | | | |
| Trade and other current receivables | (26,316,833.39) | (28,915,005.18) | (26,467,079.28) | (26,110,609.87) | |
| Receivables under finance lease contracts | 691,559.00 | 652,516.84 | 691,559.00 | 652,516.84 | |
| Prepaid insurance premium | (1,189,214.69) | (2,171,374.66) | (1,189,214.69) | (2,171,374.66) | |
| Inventories | 228,133,511.10 | 75,837,538.18 | 226,632,180.14 | 76,097,682.03 | |
| Other current assets | 516,719.14 | (3,643,435.97) | 506,237.30 | (3,659,521.50) | |
| Other non-current assets | 509,345.79 | 106,496.73 | 509,345.79 | 106,496.73 | |
| Increase (decrease) in operating liabilities | | | | | |
| Trade and other current payables | (19,203,067.34) | 6,874,752.42 | (16,312,728.89) | 4,261,900.02 | |
| Other current liabilities | 3,636,825.95 | 3,340,475.14 | 3,836,557.68 | 3,309,899.05 | |
| Deposits for car lease from clients | (10,242,511.21) | (755,453.63) | (10,242,511.21) | (755,453.63) | |
| Cash generated for operation | 495,574,246.53 | 329,068,830.82 | 490,517,146.79 | 324,429,040.62 | |
| Cash received from interest income | - | 50.76 | - | 50.76 | |
| Cash paid for purchase of assets for leases | (119,201,762.97) | (233,758,603.36) | (119,201,762.97) | (233,758,603.36) | |
| Cash received from the refund of the withholding tax | 60,898,650.42 | 58,200,434.84 | 60,898,650.42 | 58,200,434.84 | |
| Cash paid for income tax | (13,398,899.23) | (14,302,135.29) | (12,593,887.67) | (13,714,124.34) | |
| Net cash provided by operating activities | 423,872,234.75 | 139,208,577.77 | 419,620,146.57 | 135,156,798.52 | |

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY STATEMENT OF CASH FLOWS (CONT.)

FOR THE THREE-MONTH PERIOD ENDED MARCH 31, 2025

|--|

| | Baht | | | | |
|---|------------------|-----------------------------------|------------------|------------------|--|
| | Consolidated fin | Consolidated financial statements | | cial statements | |
| | 2025 | 2024 | 2025 | 2024 | |
| Cash flows from investing activities | | | | | |
| Cash received from interest income | 366,731.55 | 25.18 | 366,731.55 | 25.18 | |
| Cash received from sale of unit trust | 109,050,823.77 | 184,317,994.82 | 109,050,823.77 | 184,317,994.82 | |
| Cash paid for purchase of unit trust | (109,000,000.00) | (188,000,000.00) | (109,000,000.00) | (188,000,000.00) | |
| Cash received from cash at bank using for guarantee | 49,430,000.00 | - | 49,430,000.00 | - | |
| Cash paid for purchase of fixed assets | (470,651.21) | (900,087.33) | (270,467.47) | (862,632.66) | |
| Cash paid for purchase of right-of-use assets | | (2,534,291.85) | - | (2,534,291.85) | |
| Net cash provided by (used in) investing activities | 49,376,904.11 | (7,116,359.18) | 49,577,087.85 | (7,078,904.51) | |
| Cash flows from financing activities | | | | | |
| Cash paid for interest expenses | (25,569,404.57) | (24,264,163.52) | (24,994,977.84) | (23,609,173.30) | |
| Cash received from short-term loans from financial institutions | 395,000,000.00 | 30,000,000.00 | 395,000,000.00 | 30,000,000.00 | |
| Cash paid for short-term loans from financial institutions | (335,000,000.00) | - | (335,000,000.00) | - | |
| Cash paid for debenture | (450,000,000.00) | - | (450,000,000.00) | - | |
| Cash received from long-term loans from financial institutions | 148,000,000.00 | 100,000,000.00 | 148,000,000.00 | 100,000,000.00 | |
| Cash paid for long-term loans from financial institutions | (46,818,658.49) | (114,178,029.38) | (46,818,658.49) | (114,178,029.38) | |
| Cash paid for lease liabilities | (150,116,852.83) | (131,835,595.29) | (146,634,375.12) | (128,476,260.93) | |
| Net cash used in financing activities | (464,504,915.89) | (140,277,788.19) | (460,448,011.45) | (136,263,463.61) | |
| Net increase (decrease) in cash and cash equivalents | 8,744,222.97 | (8,185,569.60) | 8,749,222.97 | (8,185,569.60) | |
| Cash and cash equivalents, beginning of the period | 52,107,544.33 | 58,608,854.45 | 51,818,208.36 | 58,319,533.38 | |
| Cash and cash equivalents, ending of the period | 60,851,767.30 | 50,423,284.85 | 60,567,431.33 | 50,133,963.78 | |
| Supplemental disclosures of cash flow information | | | | | |
| 1. Transferred assets for leases to inventories | 216,875,035.86 | 143,982,578.09 | 216,875,035.86 | 143,982,578.09 | |
| 2. Acquisition of assets for leases | | | | | |
| Purchase of fixed asset during the period | (347,350,574.37) | (306,110,340.07) | (347,350,574.37) | (306,110,340.07) | |
| Increase in payables for purchase - fixed assets | 116,323,771.66 | 40,891,106.82 | 116,323,771.66 | 40,891,106.82 | |
| Increase in lease liabilities | 111,825,039.74 | 31,460,629.89 | 111,825,039.74 | 31,460,629.89 | |
| Cash paid for purchase of fixed assets | (119,201,762.97) | (233,758,603.36) | (119,201,762.97) | (233,758,603.36) | |
| 3. Cash paid for lease liabilities transaction | | | | | |
| Increase in lease liabilities | (38,291,813.09) | (100,374,965.40) | (34,809,335.38) | (97,015,631.04) | |
| Addition lease liabilities during the period | (119,624,973.75) | (33,810,229.50) | (119,624,973.75) | (33,810,229.50) | |
| Increase in interest expenses | 7,799,934.01 | 2,349,599.61 | 7,799,934.01 | 2,349,599.61 | |
| Cash paid for lease liabilities | (150,116,852.83) | (131,835,595.29) | (146,634,375.12) | (128,476,260.93) | |
| | | | | | |